

Capital Programme Outturn 2015-16

	Original Budget	15-16 Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	Slippage to 2016-17	Over / Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Resources									
BTP - Public Realms		1,251	134	1,385	12	-1,373	1,373	0	On going delay
Capital cost of transition and transformation of ICT service	8,300	0	-2,600	5,700	500	-5,200	2,206	-2,994	Projects that were originally scheduled for completion by Capita were delayed - this has resulted in a lot of projects slipping to 16/17 for the new partner to deliver. The underspend of £3m budget has been re-profiled into future years because it was front loaded into 15/16. The impact of non-delivery is the risk of running out date software which is no longer supported by the supplier which could in turn have impact on service and security.
Council Tax Support	0	0	0	0	38	38	0	38	n/a
ITO Transformation	0	2,119	0	2,119	1,612	-507	370	-137	SIP and Hardware refresh project that were originally scheduled for completion by Capita were delayed, together with some contingency budget will be slipped into 16/17 . Underspend was as a result of reducing project scope. The impact of non-delivery is the risk of running out date software which is no longer supported by the supplier which could in turn have impact on service and security.
My Harrow Services Account Dev Prog	0	74	0	74	62	-12	8	-4	n/a
IT Improvement Project	0	300	0	300	0	-300	200	-100	Updating dating of EOL Hardware and Software originally scheduled for completion by Capita was delayed; this will now be slipped 16/17. Underspend relates to telephony project not deliver by Capita, a planned budget is available for this project in 16/17. The impact of non-delivery is the risk of running out date software which is no longer supported by the supplier which could in turn have impact on service and security.
SAP: Financial Leger/Systems Control Imp	0	241	0	241	70	-171	172	1	Slippage of £172k has arisen because further work was paused following performance issues on SAP Business Warehouse.
BTP - Mobile & Flex	320	1,248	0	1,568	500	-1,068	1,068	0	Due to delays in delivery of SharePoint, budget is ben slipped into 2016/17 to cover off completion of rollout and potential development costs. Impact will be delay in service improvement.
BTP - Corporate Resources	0	20	0	20	19	-1		-1	n/a
BTP Minor Projects	0	171	0	171	151	-20	0	-20	Project management cost not required as project was managed internally by existing team.

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Harrow Card	200		-100	100	74	-26	26	0	Harrow Deal went live during 15/16. Further improvements are being made to the online facility to install an email marketing tool to continue the promotion of Harrow deals. Due to the delay in obtaining the final quote from IT, this work will be completed in early 16/17.
Station Road Highway and Environmental Improvements	298			298	161	-137	137	0	The improvements works to the final parade on Station Road was delayed due to intrusive works required following an unknown stat identified when trial holes were dug. This project is partially funded by the GLA (High Street Fund), to which a carry forward request is made.
Regeneration Programme	250		1,100	1,350	662	-688	688	0	Delay in master planning work at various sites led to actual spend less than budget.
Haslam House Redevelopment	1,500		-750	750	239	-511	511	0	This PRS pilot scheme is a 2 year project. The cost of demolition was less than budgeted. Design work is on-going, but the spend in 15/16 was less than that originally profiled for 15/16.
Wealdstone Site Scheme			1,525	1,525	0	-1,525	1,525	0	The budget was allocated for land assembly but the acquisition did not go ahead in 15/16.
Station Road Quarter			450	450	72	-378	378	0	The design team was successfully appointed during 15/16, and this element of work will continue into 16/17 as this is a 2 year contract.
Regeneration Total	2,248	0	2,225	4,473	1,208	-3,265	3,265	0	
Community									
Carbon Reduction Programme 2014/15	0	0	0	0	11	11	0	11	Please see below for explanation
Carbon Reduction Programme 2015/16	300	0	-134	166	227	61	0	61	Please see below for explanation
Carbon Reduction School			35	35	35	0		0	Please see below for explanation

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Public Realm Services – Parks, Open Spaces & Cemeteries	990	0	545	1535	1,310	-225	0	-225	Please see below for explanation
High Priority Plan Maintenance Corporate Property	420	0	282	702	469	-233	0	-233	Please see below for explanation
Corporate Accommodation Maintenance	246	0	0	246	737	491	0	491	Following the procurement of Total Facilities Management contract in early 2015, conditions survey was carried out on all corporate buildings which provided the basis for prioritising capital investment across corporate portfolio. The capital budgets for Corporate Accommodation, Carbon Reduction, Parks Infrastructure and High Priority Planned Maintenance were pooled to ensure that the financial resource was targeted on the buildings which were in urgent need for capital improvement to meet H&S requirements and/or would provide commercial opportunities.
CCTV Crime Reduction Cameras 14/15	0	0	90	90	90	0	0	0	n/a
City Farm/Pinner Park Farm	0	538	0	538	24	-514	514	0	The project was put on hold under the instructions of the Leader and Deputy Leader.
Harrow Green Grid	343	350	0	693	387	-306	128	-178	Stanmore Marsh flood defence work is a 2 year project and partially funded from Green Grid S106 funding. Other external funding (time limited) was utilised first to avoid any loss of grant.
Harrow On Hill Station	2,000	0	-2,000	0	0	0	0	0	
Highway Drainage Improvements & Flood Defence Infrastructure	525	0	182	707	663	-44	0	-44	
Highway Improvement Programme	5,500	0	2,220	7720	8,120	400	-419	-19	The highway programme was accelerated to improve highway infrastructure thereby reducing revenue burden.
Neighbourhood Investment Scheme	0	27	25	52	47	-5	0	-5	n/a
Parking Management Programme	300	0		300	307	7	0	7	n/a
Public realm Services – Waste and Recycling	1,190	0	-522	668	569	-99	16	-83	CA Site improvement works did not go ahead in 15/16.
Queens House	0	0	55	55	101	46	0	46	Extra cost in lifts improvement work was carried out.

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Section 106 Schemes	0	148	95	243	134	-109	105	-4	The S106 money is allocated specifically for highway projects for Camrose Avenue and Wealdstone CPZ, and the work has been programmed for early 2016/17.
Street Lighting Improvement Programme	1,500	0	1,500	3000	3,083	83	-83	0	The street lighting programme was accelerated to improve highway infrastructure thereby reducing revenue burden.
TfL Principal Roads	870	0	0	870	862	-8	0	-8	n/a
TfL Transport Capital	1,204	664	106	1974	1,791	-183	191	8	All commitments raised in 15/16 to be delivered in early 16/17, and the final funding claim for 15/16 schemes is in August 2016.
Town Centre Regeneration	0	7		7	0	-7	0	-7	n/a
Environment Total	15,388	1,734	2,479	19,601	18,967	-634	452	-182	
	0								
Disabled Facilities Grants	1,500	0	0	1,500	1,469	-31	31	0	Underspend due to delays in referrals from Occupational Therapists, carry forward requested to discharge statutory obligations of Council and assist in keeping vulnerable residents safe without recourse to more expensive care facilities.
Empty Properties & Private Sector Initiatives Grants	250	220	134	604	166	-438	391	-47	Lower than expected uptake in grants which are partly externally funded, grants encourage landlords to give Council nomination rights to alleviate homelessness costs, carry forward requested to assist in achievement of MTFS savings 2016-17 onwards
Green Deals Communities Funding	0	1,357	0	1,357	6	-1,351	0	-1,351	Abortive grant funded scheme, grant repaid, no impact on organisation or MTFS objectives
Improvement grant	70	0		70	10	-60	60	0	Discretionary Council funded grants to private residents with disabilities, carry forward requested to keep residents safe without recourse to more expensive care facilities.
Housing Property Purchase		0	7,500	7,500	1,193	-6,307	6,307	0	Delays in implementation of Council's commercialisation strategy resulting in few property acquisitions, carry forward requested to increase supply of temporary accommodation in 2016-17 onwards to alleviate increasing homelessness costs thereby assist in achievement of MTFS savings.
Renovation Grants	0	63	0	63	38	-25	25	0	Discretionary Council funded grants to private residents with disabilities, carry forward requested to keep residents safe without recourse to more expensive care facilities.

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	1,820	1,640	7,634	11,094	2,882	-8,212	6,814	-1,398	
Headstone Manor	0	1,086	97	1,183	1,207	24	0	24	Project is now completed. Overspend is due to construction costs being greater than planned. However, this is only 2% of total spend, so this is a relatively minor underspend given the size of the project. The Barn will
Sec 106 Banister Sport Pitch	0	1,004	0	1,004	0	-1,004	1,004	0	S106 monies have not been received and development has yet to start, therefore project is delayed.
Leisure Centre Capital Infrastructure	300	0	0	300	129	-171	0	-171	This is due to implementation of open plus technologies. Nil impact as Leisure Centre and libraries are still serving the community as before.
Leisure Capital Investment	0	163	-97	66	0	-66	220	154	This is due to implementation of open plus technologies. Nil impact as Leisure Centre and libraries are still serving the community as before.
Culture Total	300	2,253	0	2,553	1,336	-1,217	1,224	7	
Community and Culture Total	17,508	5,627	10,113	33,248	23,185	-10,063	8,490	-1,573	
People									
Adults Social Care- Framework-I & IT Integration	0	131	0	131	1	-130	130	0	Budget to be slipped into 2016/17 whilst a review of deliverables are asset development is reviewed. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
MOSAIC Implementation - Adults & Children's Services	0	606	0	606	0	-606	606	0	Budget to be slipped into 2016/17 whilst a review of deliverables are asset development is reviewed. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
Mental Health Supported Housing Repairs	0	44	0	44	31	-13	0	-13	n/a
Adults Personal Social Services - Community Capacity Grant		341	0	341	185	-156	157	0	Budgets to be carried forward into 2016/17 whilst specific activities are planned. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.

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Capital Strategic Reviews	100	422	0	522	14	-508	508	0	Development of assets through the WLA has slipped - budget to be slipped into 2016/17. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this
Quality Outcome for People With Dementia	0	150	0	150	0	-150	150	0	Budgets to be carried forward into 2016/17 to provide funding for ongoing and future maintainance works. Nil impact on community as users of service are not impacted,
Reform Of Social Care Funding	575	225	0	800	0	-800	800	0	Budget to be slipped into 2016/17 whilst a review of deliverables of asset development is reviewed. Nil impact on community as users of service are not impacted, possible
Maintenance of Adults Properties	49	100	0	149	0	-149	149	0	Budget to be slipped into 2016/17 whilst a review of deliverables of asset development is reviewed. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
Integrated Health Model	500	142	0	642	220	-422	422	0	Development of integrated health and social care services are being established. Budget to be carried forward in full to support planned activities. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this
Carers Services Charges	100	100	0	200	0	-200	0	-200	Budgets to be carried forward into 2016/17 whilst specific activities are planned. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
Market Shaping And Development	0	250	0	250	0	-250	250	0	Budgets to be carried forward into 2016/17 whilst specific activities are planned. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
Safeguarding Quality Assurance Quadrants (QAQ)	0	168	0	168	0	-168	168	0	Deployment of new IT solutions for reporting of social care information have slipped owing to delays in the delivery of the Mosaic Implementation Project. Monies to be slipped in order to support delievery in 2016/17. Nil impact on community as users of service are not impacted, possible revenue implications of not going ahead with project this year but this cannot be quantified.
	1,324	2,679	0	4,003	451	-3,552	3,340	-213	
<i>Children & Families</i>			0						

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Housing Programme	21,656	1,707	-11,779	11,584	9,037	-2,547	2,547	0	Variation relates to unallocated budget, and underspends on internal and external works, carry forward requested to fund planned works in 2016-17 in line with Housing Asset Management Strategy.
Grange Farm Redevelopment			7,647	7,647	2,093	-5,554	5,554	0	Variation relates to delays in regeneration of Grange farms estate, carry forward requested to ensure regeneration scheme progresses
Affordable Housing	0	534	10,474	11,008	2,424	-8,584	8,584	0	Variation relates to Infill and Purchase & Repairs schemes, underspends requested to be carried forward in full to ensure scheme progresses into 2016-17.
Total HRA	21,656	2,241	6,342	30,239	13,554	-16,685	16,685	0	All HRA Capital schemes are funded through HRA capital resources, no impact on General Fund, slippage of schemes will result delays in major works and regeneration projects affecting Council tenants.
Total Council Capital P	88,861	50,636	17,464	156,961	93,177	-63,784	58,079	-5,707	